

# Children & Families Overview & Scrutiny Committee 18 June 2008

### Report from the Director of Children and Families

For Information

Wards Affected:

ALL

### **Annual Report of Brent Youth Parliament 2007-08**

Forward Plan Ref:

### 1.0 Summary

- 1.1 This report sets out the progress that has been achieved in establishing Brent's first youth parliament (BYP) since the proposal gained Full Council approval in November 2006. The report evaluates the performance and impact of the youth parliament against the terms of reference agreed by the Constitutional Working Group in October 2006.
- 1.2 Recommendations for change proposed by the youth parliament are included in this report. These were presented and accepted by the Executive at their meeting in April 2008.

### 2.0 Recommendations

- 2.1 The Overview and Scrutiny Committee is requested to note the substantial progress made by BYP since its inaugural session in March 2007.
- The Committee is requested to note BYP's recommendations as set out in paragraph 3.8.
- 2.3 The Committee to note that council departments will be encouraged to take account of the priorities chosen by the youth parliament every year, within their service planning cycle.
- 2.4 The Committee is requested to promote the 'Hear by Right<sup>1</sup>' youth participation standards developed by the National Youth Agency.

<sup>&</sup>lt;sup>1</sup> The 'Hear by Right' standards set out best practice on how to engage young people in service planning, delivery and evaluation. Brent Children and Young People's Strategic Partnership Board have agreed to adopt these standards.

### 3.0 Detail

### **Background**

- 3.1 The BYP was developed with the aim of creating a mechanism for facilitating participation that was representative of the borough's children and young people and that would impact service planning and delivery. The Terms of Reference that the BYP has worked to includes:
  - a) To discuss and debate issues that affect children and young people and explore potential solutions within the context of formal and informal meetings.
  - b) To represent these views and receive responses from the Council's Executive, Scrutiny and Children & Young People's Strategic Partnership Board.
  - c) To evaluate the performance of service provision, recommending areas for improvement in the context of the Children & Young People's Plan.
  - d) To plan two consultation events per annum for children and young people to raise awareness about issues that are agreed priorities by the Youth Parliament.
  - e) To ensure that decisions taken as a result of young people's participation are communicated back to young people through a variety of methods, e.g. visits to schools, newsletters and websites.
  - f) To develop a training programme and materials for Youth Parliament members to enable effective participation.
  - g) To monitor progress towards implementation of the Hear by Rights standards across Council departments and other partner agencies represented on the Children & Young People's Strategic Partnership Board.
  - h) To be involved in and influence the distribution of the Youth Opportunities Fund.
- 3.2 The BYP has 53 seats with representatives elected from:
  - Primary, secondary and special schools
  - Youth groups supported by the Youth Service
  - Locality groups including a range of local youth forums and community groups
- The inaugural session of BYP was held on 9 March 2007 at the House of Commons. The event was well attended with 47 of the 53 members attending. At this session BYP members familiarised themselves with the Terms of Reference that they would use to structure their work, as detailed in paragraph 3.1, and identified three priorities to focus their efforts on during their term in office:
  - Crime & Safety
  - Health & Well Being
  - Sports & Leisure
- 3.4 At BYP's second session, members elected their chair and two vice chairs. Cllr Matthews, co chair of BYP supports the chair and vice chairs in their roles and ensures that BYP views are represented.

### **Key Achievements**

3.5 The work of BYP has focused on delivering key achievements in line with its Terms of Reference which are set out below.

TO DISCUSS AND DEBATE ISSUES THAT AFFECT CHILDREN AND YOUNG PEOPLE AND EXPLORE POTENTIAL SOLUTIONS WITHIN THE CONTEXT OF FORMAL AND INFORMAL MEETINGS.

- The BYP has met monthly on a regular basis at Brent Town Hall since June 2007. Members come together to discuss issues of importance in relation to the three priorities identified in paragraph 3.3. The sessions are well attended, fully youth led with chair and minute taking responsibilities allocated to BYP members.
- Joint work with Early Years Services has resulted in BYP members being enabled to listen and consider the views of children under five with regard to the issues that are considered important to them.
- Brent Youth Matters 2 (BYM2), youth forum run by Brent Youth Service hosts a surgery meeting on behalf of BYP once a month at either Brent Town Hall or Bridge Park Complex. These monthly surgery meetings act as an open forum to encourage all young people in Brent to get involved in debates and have a say. These meetings are facilitated by young people for young people.

TO REPRESENT THESE VIEWS AND RECEIVE RESPONSES FROM THE COUNCIL'S EXECUTIVE, SCRUTINY AND CHILDREN & YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD.

- BYP has worked with council departments as well as partner agencies. Each of the task groups have benefited from specialist knowledge about its priority area as set out below:
- Crime & Safety officers from the Community Safety Team and colleagues from the Metropolitan Police Service have attended to support this task group in understanding the nature of the issues in this context.
- Health & Well Being officers from the Sexual Health and Food in Schools teams as well as staff from Brent tPCT have worked with this task group for members to gain an understanding about the range of factors influencing behaviour in this context.
- Sports & Leisure officers from Sports Service and Youth Service have worked with this task group to promote the 2012 Olympics and its significance for young people in Brent, as well as addressing issues around sports for children with disabilities and young girls.
- Ongoing support from officers and partner agencies has resulted in service design and strategic development having robust involvement of young people at an early stage.
- The Chair and Vice Chair of BYP are members of the Children and Young People's Strategic Partnership Board, where views of the parliament are directly fed to the board for consideration.
- BYP have presented their views in the form of two reports to scrutiny in the last year as well as their annual progress report to the Executive in April 2008.

## TO EVALUATE THE PERFORMANCE OF SERVICE PROVISION, RECOMMENDING AREAS FOR IMPROVEMENT IN THE CONTEXT OF THE CHILDREN & YOUNG PEOPLE'S PLAN.

- The BYP has reviewed the Children & Young People's Plan (CYPP) Review and Refresh (2007) and agreed that the six strategic priorities are appropriate. Areas for improvement have been identified by BYP and these have been discussed at the Children & Young People's Strategic Partnership Board. These are set out in paragraph 3.8.
- BYP recommendations about the CYPP will inform annual reviews and future priorities agreed by the Partnership Board.
- BYP have participated in inspections and evaluation of local youth clubs.

## TO PLAN TWO CONSULTATION EVENTS PER ANNUM FOR CHILDREN AND YOUNG PEOPLE TO RAISE AWARENESS OF THE PRIORITIES AGREED BY THE YOUTH PARLIAMENT.

- BYP helped plan and supported the Brent Youth Olympics/Paralympics Day (15<sup>th</sup> August 07) which was attended by over 75 young people. In addition, an event to raise awareness about Local Democracy week was held on 15<sup>th</sup> October 07 with a question time panel which was attended by over 45 young people.
- A further event is being planned in the summer term of 2008 to consult Brent primary school pupils on improving play facilities in the borough.

## TO ENSURE THAT DECISIONS TAKEN AS A RESULT OF YOUNG PEOPLE'S PARTICIPATION ARE FED BACK TO YOUNG PEOPLE THROUGH A VARIETY OF METHODS, E.G. VISITS TO SCHOOLS, NEWSLETTERS AND WEBSITES.

- Reports from the monthly BYP sessions are used to feedback any changes that may have taken place as a result of young people's involvement.
- BYP designed and produced their very own BYP poster with a logo and slogan also designed by young people. The slogan used in the logo is 'Speak Up, Be Heard'. A 'Have Your Say' feedback form to be used to communicate with other children and young people in the borough has also been designed and BYP. BYP are in the final phases of developing the BYP website and publishing their manifesto progress and highlights from their first year.
- BYP members recognise that their role in the parliament is that of a two way conduit for transmitting information to and from their constituents. To support members in this role, minutes from each session are made available as a tool.

## DEVELOP A TRAINING PROGRAMME AND MATERIALS FOR YOUTH PARLIAMENT MEMBERS TO ENABLE EFFECTIVE PARTICIPATION.

- BYP members receive continuous support from participation managers in the form of one to one briefings where necessary and large group workshops in order to ensure effective participation of all parliament members.
- Training is delivered in the form of Icebreakers that are put on at every parliament session to enable effective participation. In the past these have included, public speaking, self defence, speed networking, presentation skills and the art of debating.
- BYP members are informed of other training programmes and activities available across the borough.

TO MONITOR PROGRESS TOWARDS IMPLEMENTATION OF THE HEAR BY RIGHTS STANDARDS ACROSS COUNCIL DEPARTMENTS AND OTHER PARTNER AGENCIES REPRESENTED ON THE CHILDREN & YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD.

- BYP has ensured that its own methods of involving other children and young people in the borough are compliant with the Hear by Rights standards.
- Over 35 staff members attended the multi-agency training on the Hear by Right standards (delivered in April 2008) to ensure Brent staff are equipped with the skills and the tools to enable effective participation within their own service areas.

## TO CONSIDER POSSIBLE OPTIONS FOR THE DISTRIBUTION OF THE YOUTH OPPORTUNITIES FUND (YOF).

- 27 young people were trained as YOF grant makers last year (March 2007), of which ten became BYP members. This resulted in the distribution of YOF funding to fortyone youth projects across Brent over 2007.
- This year (March 2008) a further 24 young people were trained as grant makers, to facilitate the distribution of YOF to young people in the borough. 11 out of the 24 young people were BYP members.
- In addition to these key achievements, the BYP has raised the profile of youth engagement and involvement both locally and nationally. The table below highlights some key events together with the impact of their attendance and contribution to strategic discussions and decisions.

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Event	Impact
June 2007	
BYP elections for chair and vice chair.	Parliament members had the opportunity to learn about democracy and put their learning into practice by voting for a chair and vice chair for BYP using a ballot paper and a voting booth.
<ul> <li>BYP became members of Brent's Children and Young People's Strategic Partnership Board.</li> </ul>	Both the Chair and Vice Chair of BYP are members of the Board and work to represent the views of BYP on the Board. Both actively contribute to strategic decision making regarding priorities and have strongly influenced the outcome of Board discussions.
July 2007	
<ul> <li>9 members took part in the FunOlympics at the Respect festival in 2007.</li> </ul>	Members took part in the 'Fun Olympic' games in July 2007 which highlighted the importance of the 2012 Olympics and encouraged physical activity amongst young people.
<ul> <li>Children and Families         Overview and Scrutiny         meeting.</li> </ul>	3 BYP members presented an interim progress report to O&SC in July 07. The report was well received and links with O&SC scrutiny of sexual health services were established.
<ul> <li>Joint Crime Reduction Strategic Partnership and Children &amp; Young People's Strategic Partnership Board meeting.</li> </ul>	A joint meeting was held between these two strategic partnership groups to explore causes and issues relating to safety in and around schools. BYP member attended this event and contributed to an action plan to address identified issues at universal, targeted actions for 0-13 and targeted

	actions for young people aged 13 plus.
<ul> <li>1 member represented Brent at UK Youth Parliament's (UKYP) annual sitting.</li> </ul>	The Chair of BYP represents Brent on the UK Youth Parliament ensuring the voices of Brent's young people influence the national agenda.
August 2007	
<ul> <li>BYP organised the 2012 Youth Olympic/Paralympic day attended by over 70 young people.</li> </ul>	In partnership with the 2012 steering group, the sports and leisure task group planned this event where the aim was to raise awareness of 2012 amongst Brent youth as well as informing young people of the various opportunities for getting involved in the 2012 agenda. Over 75 young people attended and outcomes from the day have fed into the council's 2012 action plan.
September 2007	The sheir and the size sheir of DVD addressed
<ul> <li>2 members addressed an audience of over 300 staff at the Children and Young People's Plan event.</li> </ul>	The chair and the vice chair of BYP addressed over 300 multi-agency staff who deliver services to children and young people that attended the launch and spoke about the importance of involving young people in service design and evaluation.
October 2007	
<ul> <li>6 members attended the national drugs consultation and met ministers at HM Belfast.</li> </ul>	Members contributed to the national consultation event and spoke directly to the ministers present at the event. Ideas from the event were used to create a local advertising text message to inform young people about FRANK.
<ul> <li>13 members attended UKYP circles of influence event to inform national policy at the British Museum.</li> </ul>	At this UKYP annual event young people from across the country discuss and inform policy change at the national level. Some of the issues raised included transport for young people, climate change and sex and relationships education in schools.
BYP hosted the     'Question Time' event     for Local Democracy     Week, attended by     over 40 pupils.	Attended by over 40 young people from across Brent schools, this event sought to give young people an opportunity to question and challenge local Cllrs and senior officers across departments on services delivered to young people and issues that they see as being important to young people in the borough.
<ul> <li>2 members spoke at the secondary schools Anti Bullying Council launch.</li> </ul>	At this event, BYP showed its full support to the work of the secondary Anti Bullying Council.
<ul> <li>Get Ready for Geneva programme organised by Child Rights Alliance for England.</li> </ul>	3 BYP members took part in a focus group looking at children's rights as defined by UN. BYP are influencing and informing local policy as well as national and international policy context around the rights of children.
November 2007	

<ul> <li>3 members met with Adrian Whyte, the CEO of Quintain Developments to record a short footage on climate change.</li> </ul>	Members met with Adrian Whyte and talked about how BYP and Quintain can work together to make Brent more environmentally friendly and better equipped for future generations. The recorded video footage of BYP members in discussion with Adrian was later shown at the national conference 'living in a low carbon world' in April 08.
<ul> <li>BYP designed and starred in the BYP poster.</li> </ul>	BYP members demonstrated active involvement of young people in designing and producing their own posters to raise awareness of pupil voice across the borough.
BYP chair took over as the Director of Children and Families department for one day as part of the 11 MILLION Take Over Day.	The wider aim of the take over this day (championed by 11 MILLION, Children's Commissioner's Office) is to ensure that all organisations take the views and interests of children and young people seriously and use those views to inform their decision making. The chair of BYP chaired the CYP board meeting as part of this day and advised board members on various issues that affect children and young people in Brent.
<ul> <li>Local Safeguarding Children's Board (LSCB) E-Safety sub group meeting</li> </ul>	One of the BYP members joined the LSCB's E safety group and helped develop the borough's e safety strategy as well as ensuring that any practical steps to safeguard young people will be accepted and are accessible for young people. This has included production of a radio avert warning young people of internet safety.
December 2007	
<ul> <li>Launch of Wembley Learning Zone.</li> </ul>	Chair of BYP was amongst distinguished speakers that were present at the launch of the Wembley Learning Zone, thereby raising the profile and disseminating positive images of young people.
January 2008	
1 member attended the targeted youth support meetings.	BYP joined the senior management group looking at the future of integrated and targeted youth support in the borough. This has meant that the views of young people are shaping future service delivery models.
1 member joined the council's 'Healthy Relationships Task Group' to look at how to tackle issues of teenage pregnancy in the borough.	Improving Sex and Relationships Education and reducing teenage pregnancy is a priority of the Health & Well Being task group of BYP as well as being a priority for the whole council. The BYP member has helped gather the views of young people via a survey (developed by young people themselves) and has been a key member of this group.
	1
<ul> <li>3 members read poetry at the Holocaust Memorial Day.</li> </ul>	Members read poetry at the Holocaust Memorial Day demonstrating young people's commitment to marking such events in Brent.

	council. The aim here was to ensure that the older young people were party to the discussions taking place about them and their future aspirations.
<ul> <li>Wembley police Independent Advisory Group (IAG) meeting, 24 January 08</li> </ul>	1 member of the Crime & Safety task group regularly attends the police IAG to ensure that young people's views are not misunderstood and are taken into consideration in planning.
February 2008	
<ul> <li>3 members attended the 'school sports dance festival' at Brent Town Hall.</li> </ul>	Chair of BYP co presented the very well attended school sports partnership dance festival at Brent Town Hall. Sports and leisure being one of the BYP priorities, this event was a demonstration of the joint relationship between BYP and other partners working towards the same goals and ambitions for Brent's children and young people.
<ul> <li>7 members attended UKYP's Youth in the City event at the Ministry of Sound.</li> </ul>	This pan London event was targeted at London youth to raise awareness of gun and knife crime issues as well as sexual health issues.
March 2008	
<ul> <li>11 members got trained as grant makers for the Youth Opportunities Fund (YOF).</li> </ul>	BYP members were amongst a total of 24 Brent young people who got trained as grant makers. These grant makers will lead on the distribution of the fund by overseeing the grant application process and well as monitoring the funded projects.
<ul> <li>Radio advert produced by BYP played at local radio station Life FM.</li> </ul>	This radio advert was part of the wider e safety strategy. The idea for the advert warning young people about internet safety came from the young people themselves. This collaboration between young people and adults in developing strategies is hoped to pave the way for an increase in involvement of young people in strategic planning.
<ul> <li>BYP member spoke at 2 pan London conference on E- Safety.</li> </ul>	Brent young people are spearheading the youth participation agenda by speaking at national conferences. Clear messages are sent out to adults about involving young people in strategy development from the onset.
April 2008	
<ul> <li>1 member was involved in recruiting staff.</li> </ul>	The national agenda for workforce reform places large emphasis on involving young people in the recruitment of staff, especially staff that directly work with young people. BYP members contributed to the recruitment of a youth participation officer. Future plans are in place to widen this practice during recruitment of staff.
May 2008	
<ul> <li>1 member attended the first ever UKYP debate held at the House of Lords Chamber.</li> </ul>	This was a historic event where for the first time young people from UKYP were invited to the House of Lords to hold a debate to select their three national campaigns.
<ul><li>2 members attended</li></ul>	Two of the older members attended this staff training to gain a deeper understanding of the

training on Adolescent Intimate Partner Violence (AIPV).	issues faced by young people around healthy relationships; and to advise officers in the council and at the PCT on how to cascade messages of healthy relationships to all young in the borough. As a result, plans are in place to deliver healthy relationships training to BYP members with a view to a rolling programme for other young people in the borough.

### **Recommendations from BYP**

3.7 Within task groups developed to focus on three priorities identified by BYP each group has made recommendations about future actions governing these areas. These recommendations then became a Manifesto for BYP. A document with the progress on the manifesto to date as well as highlights from BYP's first year is currently being designed by youth parliament members. The recommendations made by BYP are set out in order of task group below.

### Crime and safety task group

Recommendations	Task group actions and progress to date
A wide range of diversionary activities should be available for young people in Brent who are already involved in or at risk of offending.	<ul> <li>The crime and safety task group have worked with members of the Youth Crime Reduction Strategy Group to gain an understanding about preventing young people's involvement in crime as well as reducing the numbers of young people becoming victims of crime.</li> <li>The Crime and safety task group will be researching diversionary activities that are attractive to young people and develop a list of these to inform commissioning services.</li> </ul>
Schools should work together with other agencies such as the police and Brent Council to help children and young people become more aware of their personal safety, including e-safety.	<ul> <li>BYP has worked with Brent police to increase safety in and around schools. This has included police officers patrolling certain bus routes and the setting up of an 'Independent Advisory Groups' to enable young people to contribute solutions to improve safety.</li> <li>A BYP member is part of the Local Safeguarding Children's Board's subgroup on E Safety which works to minimise risks from the internet. Views of young people have contributed to the E-Safety strategy.</li> </ul>
Schools and youth clubs should have measures in place to tackle all types of bullying and that bullying should always be challenged.	<ul> <li>The work of secondary Anti Bullying Council (ABC) is being supported by BYP.</li> <li>Members from the ABC have been invited to join BYP so that both organisations can join forces and tackle the issue of bullying.</li> </ul>

### Health and well-being task group

Recommendations	Task group actions and progress to date
Sex and relationships	One BYP member joined the Council's 'Healthy
education (SRE) should	Relationships Task Group' to address the issues
be improved in all Brent	around reducing unwanted teenage pregnancies,
schools. BYP also	reducing sexually transmitted infections and
believes that parents	encouraging healthy relationships amongst young
need to be more involved	people. A survey was undertaken to gather the views of
in their children's	Brent's youth on this issue. Findings from the survey will

relationships and sexual heath education.	feed into the work of this task group.
Implement tighter restrictions on availability of junk food in schools.	<ul> <li>Members have worked with the Food in Schools coordinator in addressing young people's concerns about the unattractiveness of school dining areas and the lack of affordable, healthy eating options in close proximity to schools.</li> <li>BYP will lobby the Council to place restrictions on the number of fast food retailers on high streets.</li> </ul>
Schools should take a proactive approach to health and well-being by offering free advice to pupils on health related issues with a view to supporting pupils to make healthier choices.	<ul> <li>Members have shared their concerns with senior officers around needing school based advice on health related issues. Subsequently outreach workers from the sexual health team have started delivering drop in sessions at three secondary schools in the borough.</li> <li>There are future plans for the Children's Fund to commission school based health advice to pupils.</li> </ul>

### Sports and leisure task group

Recommendations	Task group actions and progress to date
Sports activities specifically for girls and young disabled people need to be more widely available	<ul> <li>BYP have worked with Brent Sports Service to determine the type of sports girls and young people with disabilities wish to participate in. A survey used to gain these views will be used by Brent Sports Service to inform future service planning.</li> <li>Officers from Brent Sports Service regularly attend the parliament sessions to find out what young people want.</li> </ul>
In order to encourage more young people to get involved in sports, Brent sports centres should run free taster sessions and have free kids days in their sports centres	<ul> <li>BYP have worked with staff at Vale Farm Sports Centre to organise free taster sessions for young people.</li> <li>Local sports centres offer discounted voucher schemes to targeted groups of young people such as young people with disabilities.</li> </ul>
More swimming pools are required in addition to better access to a wide range of physical activities such as dancing.	<ul> <li>BYP have started a petition for more swimming pools in Brent. The completed petition will be sent to the Leader of Brent Council.</li> </ul>

3.8 To complement the task group recommendations, the BYP have made strong recommendations regarding the planning, delivery and evaluation of services for children and young people in the borough:

Recommendations	Task group actions and progress to date
School councils and local youth groups should be used more effectively by adults in making decisions about	<ul> <li>BYP are jointly working with officers in the council to put together a youth participation strategy that will give guidance to all organisations (schools, Council department and other agencies) on how to use youth</li> </ul>

services for children and young people.	forums more effectively.  BYP will continue to raise awareness of youth engagement in decision making by going to meetings and holding events both for young people and adults.  BYP will support the delivery of 'Hear By Right' training across multi agency staff so all agencies are aware of good practice around youth engagement in service planning, delivery and evaluation.
Activities designed for young people should be advertised more widely at a variety of locations such as school notice boards, libraries, radio stations and other places at which young people congregate.	<ul> <li>BYP have produced posters, hosted a radio show on Life FM station and are in the process of developing a website for young people in partnership with BRAIN, Brent's Community Network.</li> <li>BYP are continuously working with agencies informing them of best places to advertise activities for young people.</li> </ul>
Development of a youth inspector role to evaluate services for children and young people.	<ul> <li>A number of BYP members became youth inspectors who inspected local youth clubs/centres.</li> <li>Good practice from the inspection will be used to encourage other agencies to also use young people as inspectors on a regular basis.</li> </ul>

### **Evaluation**

- 3.9 Evaluation of the monthly BYP sessions has demonstrated positive and reliable attendance levels with the highest attendance being 90% and lowest at 53% of members attending. Evaluation by BYP members of parliament sessions have been positive with an average of 85% of sessions evaluated rated as good, 14% as average and 1% as not so good. An end of year survey was carried out with BYP members in March 2008 seeking views of their experience as parliament members. Initial findings have indicated a very positive response from parliament members. Full analysis from the survey will be available by August 2008.
- There has been considerable progress made by BYP in raising awareness in Brent about the importance of involving children and young people in service planning, design and delivery. This is evidenced by the contribution BYP members have made to key strategic planning forums such as:
  - Targeted Youth Support Project
  - Local Safeguarding Children Board's E-Safety Sub Group
  - Children and Young People's Strategic Partnership Board

### **Future Plans**

- 3.11 The Children and Families department will continue to support and build on BYP's achievements in the first year. Short term plans include:
  - wide dissemination of the participation strategy (to be launched in September 2008).
  - increased work with schools and partner agencies in the voluntary sector, the police and health colleagues to ensure active engagement at all levels of service design, delivery and evaluation
  - increased BYP involvement in distribution of the Youth Opportunities Fund to youth projects
  - Training of officers on the Hear by Right Standards ensuring all staff are aware of good practice around youth engagement.

- 3.12 The first year of the BYP has been a positive and productive one. Founding members of Brent's first youth parliament will be ending their term in office in October 2008. Elections for new BYP members will be held during local democracy week with publicity for prospective candidates and representative groups commencing in June 2008. New BYP members will formally commence their term in November 2008.
- In the longer term, the department envisages the development of vibrant youth participation forums in each of the five localities which are able to directly influence and shape local services. The aim of locality based youth forums is to create an opportunity where Brent children and young people can influence how services are delivered both locally and across the borough through increased youth participation opportunities. This development will align to the department's wider plans around integrated services and locality based working.

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